

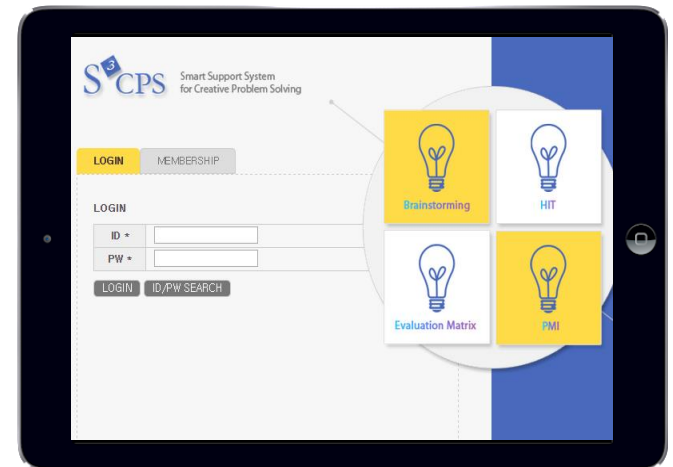
# Development of Instructional Design Strategies for an Engineering Course Using Smart Support System for Creative Problem Solving

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ICET(International Conference  
of Educational Technology)

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Seoul National University



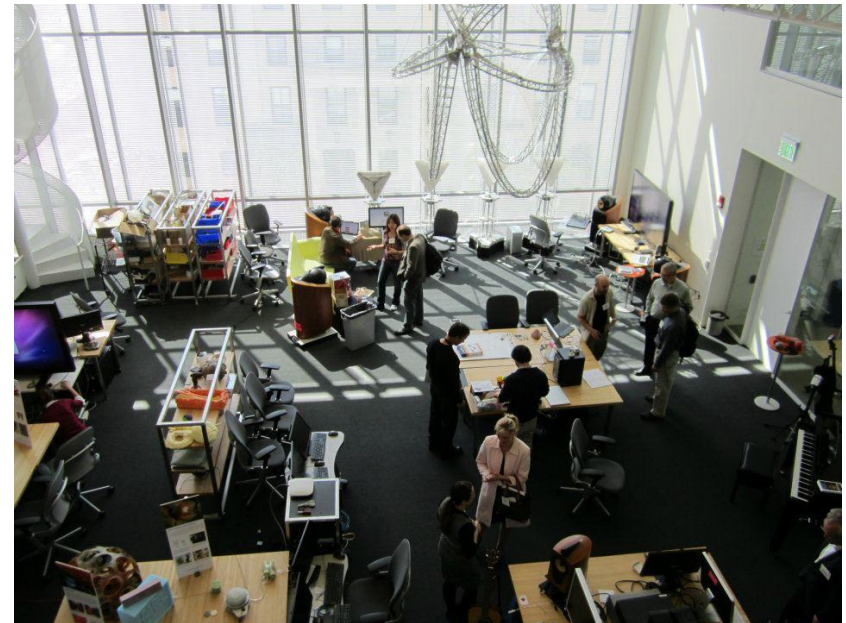
# Introduction



- Constant emphasis for creativity in engineering education



**Design thinking workshop at d.school**



**MIT Media Lab**

Sources: <http://dschool.stanford.edu/fellowships/files/2014/09/fellows10.jpg>

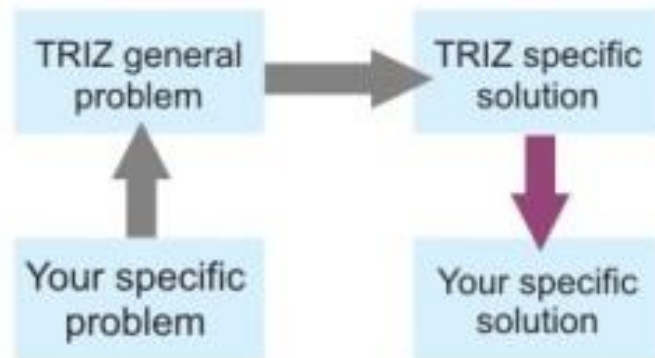
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# Introduction

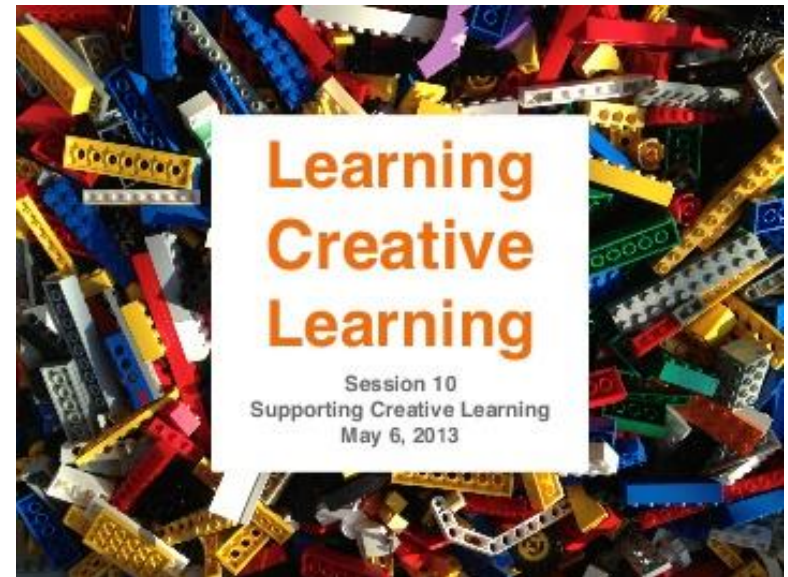


- **A variety of attempts to promote creativity in the engineering schools**
  - Techniques, models, courses, instructional methods, etc.  
(Kim, 2010; Lim, et al., 2011a; Khorbortly, & Budnik, 2014; Morin et al., 2014)

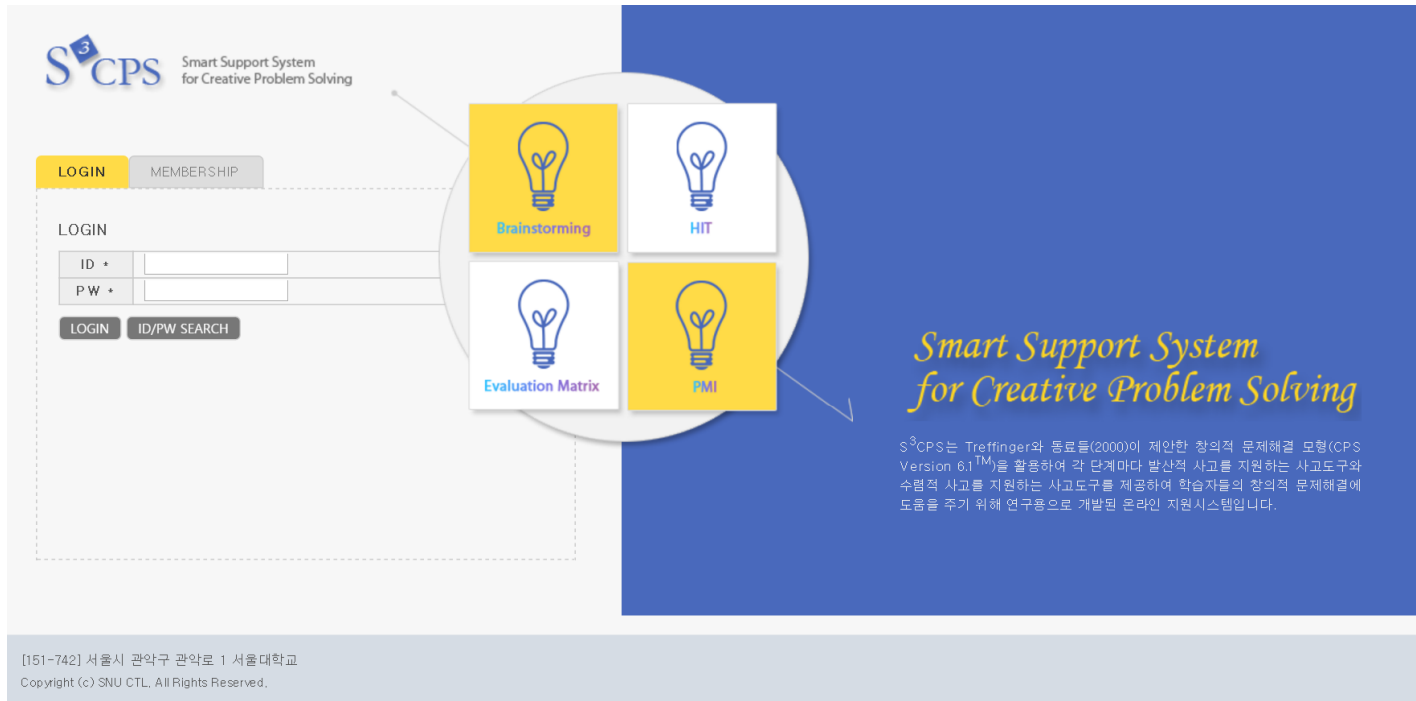
Figure 1: The TRIZ Problem-Solving Method



The arrows represent transformation from one formulation of the problem or solution to another. The gray arrows represent analysis of the problems and analytic use of the TRIZ databases. The purple arrow represents thinking by analogy to develop the specific solution.



- **Online environment is effective for facilitating creative problem solving**
- Smart Support System for Creative Problem Solving(S<sup>3</sup>CPS) developed to enhance students' creative problem solving ability (Lim et al., 2009)



**S<sup>3</sup>CPS** Smart Support System for Creative Problem Solving

LOGIN MEMBERSHIP

LOGIN

ID \*

PW \*

LOGIN ID/PW SEARCH

Brainstorming HIT

Evaluation Matrix PMI

*Smart Support System for Creative Problem Solving*

S<sup>3</sup>CPS는 Treffinger와 동료들(2000)이 제안한 창의적 문제해결 모형(CPS Version 6.1™)을 활용하여 각 단계마다 발산적 사고를 지원하는 사고도구와 수렴적 사고를 지원하는 사고도구를 제공하여 학습자들의 창의적 문제해결에 도움을 주기 위해 연구용으로 개발된 온라인 지원시스템입니다.

[151-742] 서울시 관악구 관악로 1 서울대학교  
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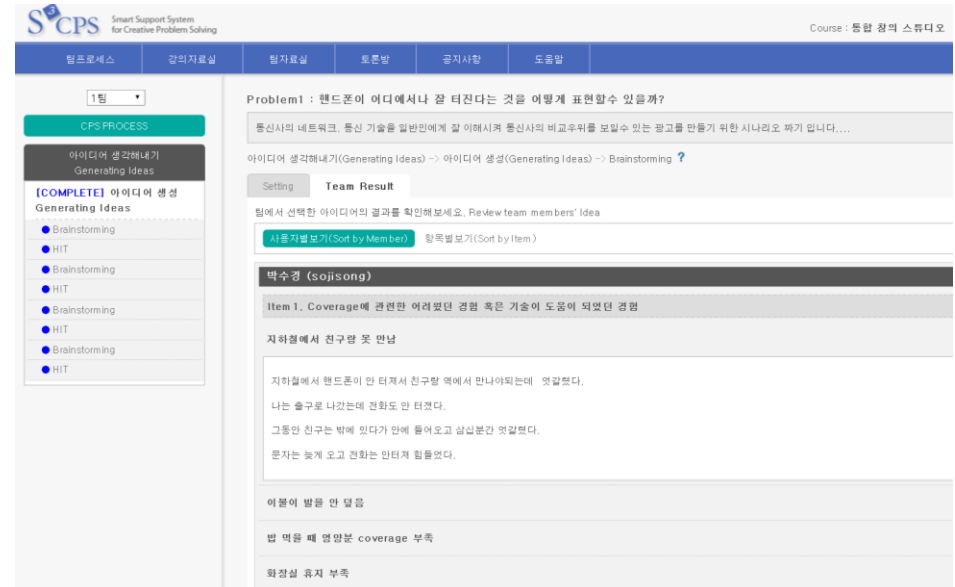
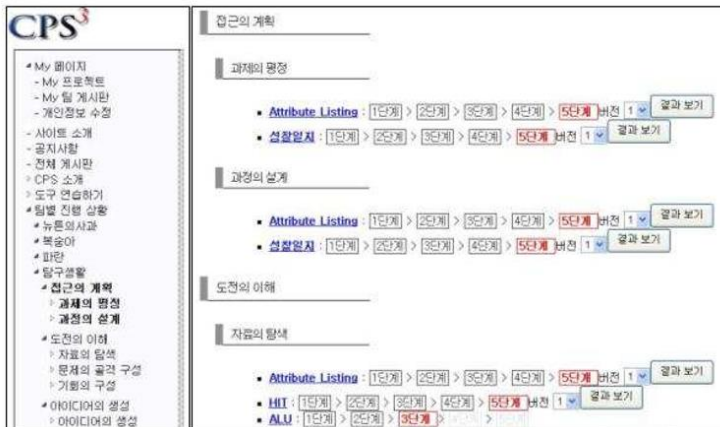
## Smart Support System for Creative Problem Solving(S<sup>3</sup>CPS)



# Introduction



- **Creative problem solving facilitated by online learning environment**
  - Applying Smart Support System for Creative Problem Solving(S3CPS) in various courses in 2009, 2011, and 2014(Lim et al., 2009, 2011, 2014)



Understanding Education(2009)

Integrative Creative Studio(2014)

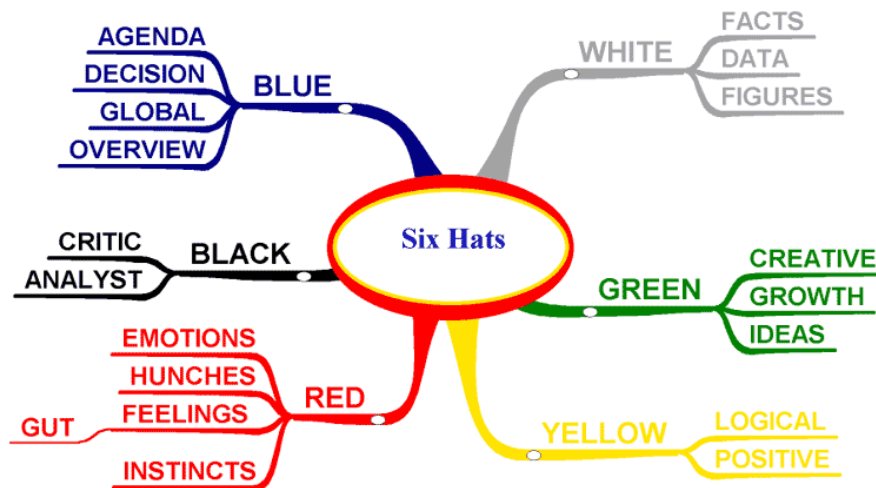
# Theoretical Background



## ■ Creative Problem Solving in Engineering Education

- Researches are mostly about instructional strategies and methods' and 'curriculum' (Lim et al., 2014a)

### Summary of Edward de Bono's Six Thinking Hats



Six thinking hats strategy



교과목명  
**창의공학작설계 (CED)**  
(CREATIVE ENGINEERING DESIGN)

IT 대학 컴퓨터학부

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Creative Engineering Design Course

## ■ Team Projects in Engineering Education

- Team projects are actively used for the development of creative and fusing talents in engineering education.
- Students learn teamwork skills, communication, cooperation skills and professional knowledge by carrying out team projects (Mills & Treagust, 2003)

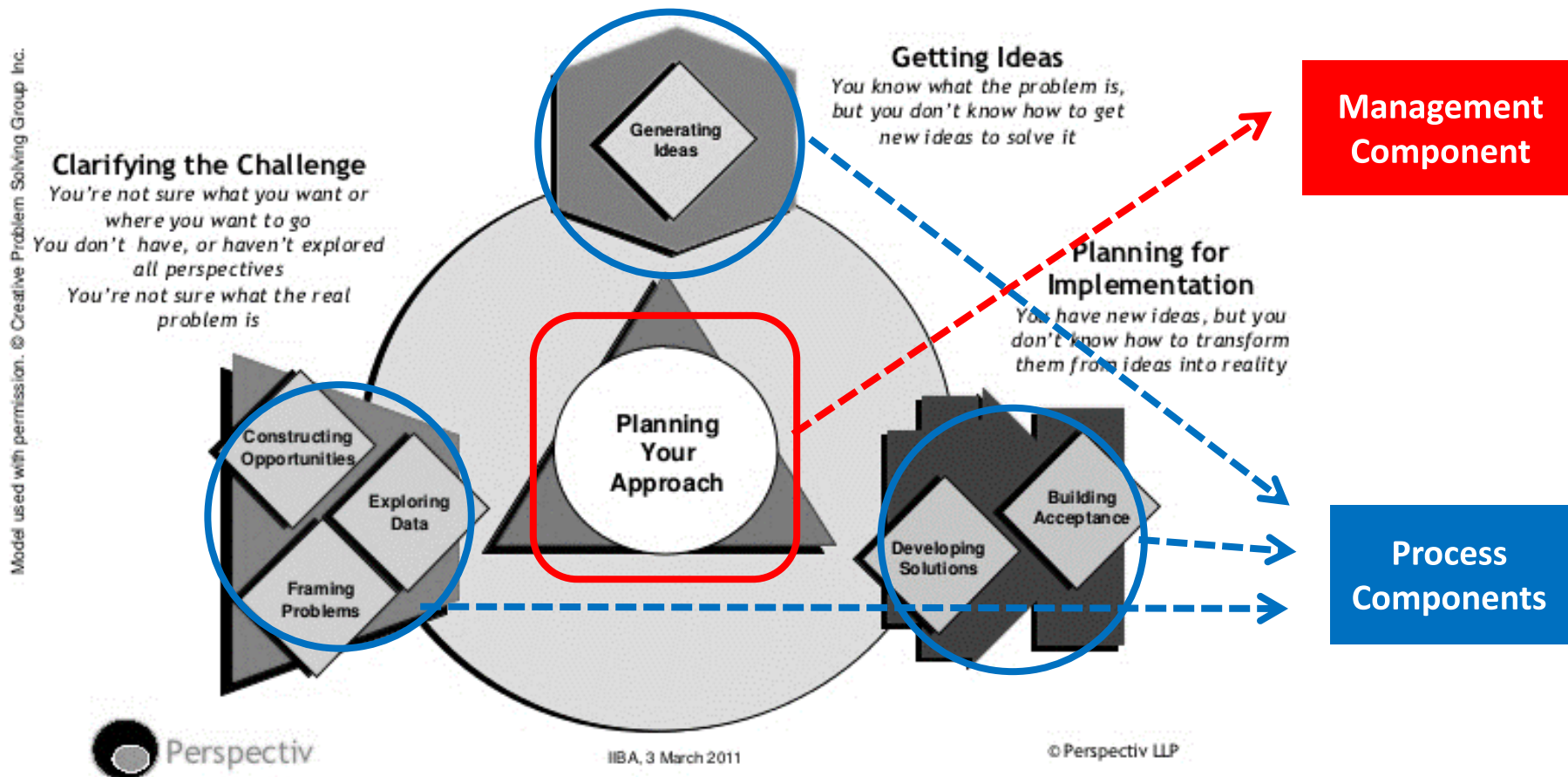


# Theoretical Background



## ■ CPS Model and Smart Support System

- Creative Problem Solving(CPS) model: CPS 6.1™ version (Treffinger et al., 2000)





# Theoretical Background



## ■ Smart Support System for Creative Problem Solving(S<sup>3</sup>CPS)

- An online support system developed based on CPS model (Lim et al., 2009)
- Creative problem solving by the repeated use of divergent and convergent thinking tools

| 사고도구              | 기본설정  |
|-------------------|---|
| Brainstorming     | 도구이름: Brainstorming   |
| HIT               | 도구설명: 대표적인 발산적 사고도구로써 다양한 시각에서 아이디어를 생성하여 좋은 아이디어를 찾아내는 기법. Brainstorming as a divergent thinking tool and HIT as a convergent thinking tool can be used. Brainstorming is a tool for generating many, varied, or unusual options for an open-ended task. |
| PMI               | 초기설정: 입력최대개수 : 4 / 입력최소개수 : 1   |
| Evaluation Matrix |   |

Thinking tools of S3CPS

### Divergent thinking tools

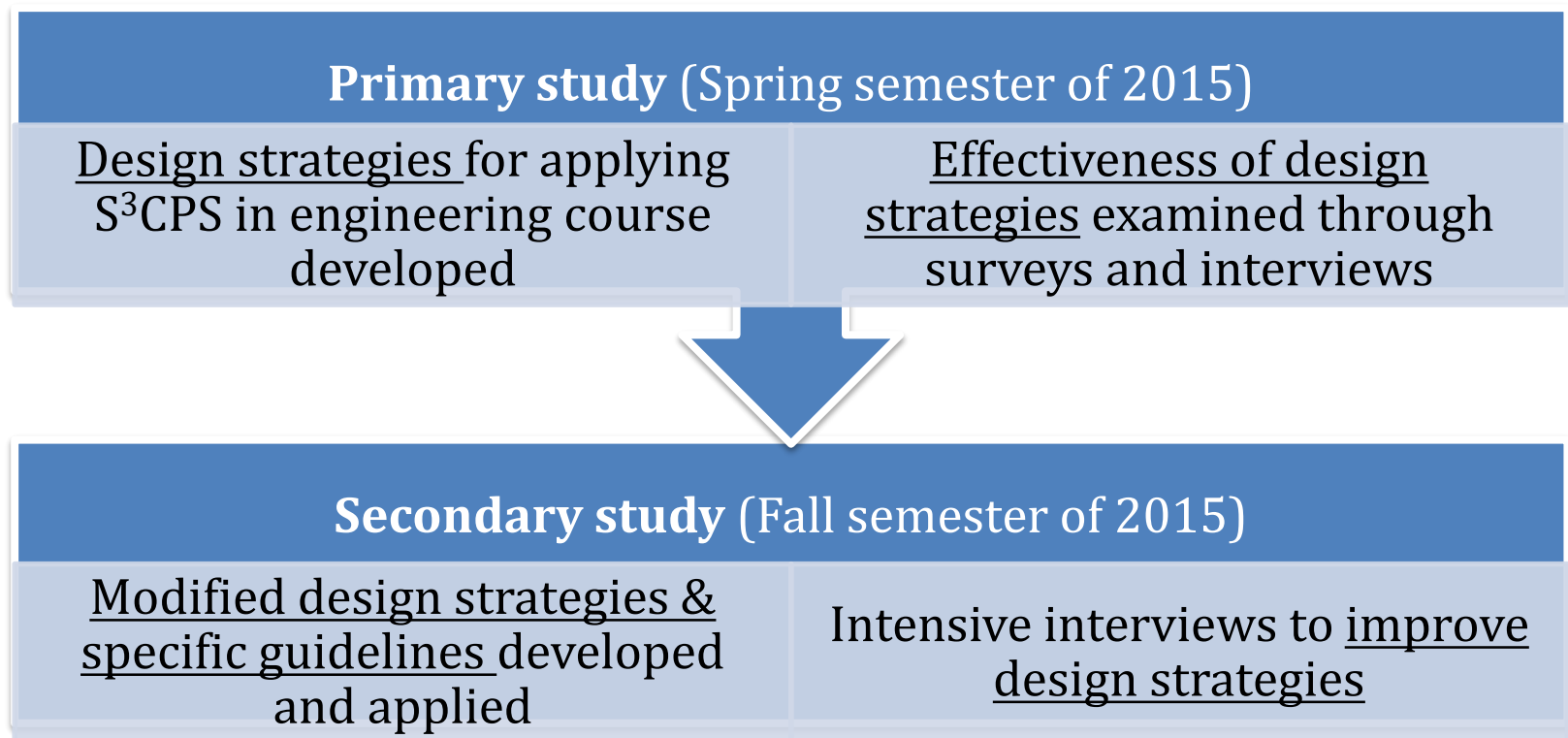
- Brainstorming

### Convergent thinking tools

- HIT
- PMI(Plus, Minus, Interesting)
- Evaluation matrix

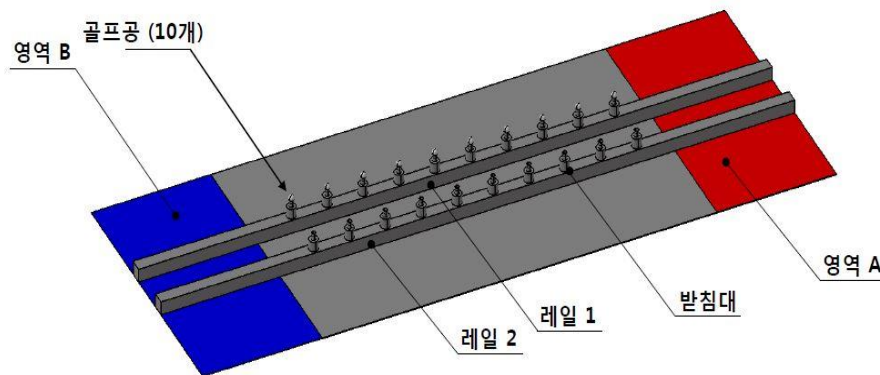
## ■ Design and development research

- **Product and tool research** of design and development research  
(Richey & Klein, 2014)
- Developing **instructional design strategies** for an engineering course using S<sup>3</sup>CPS

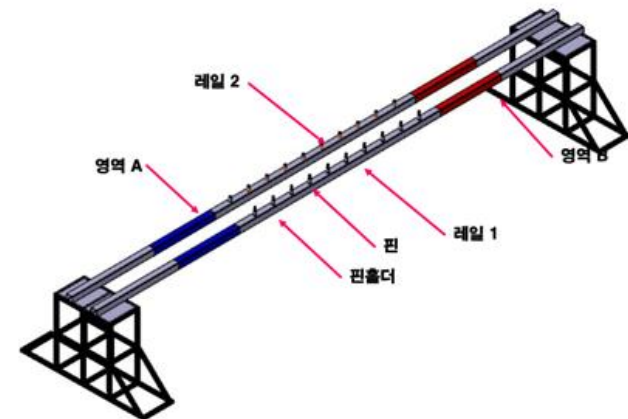


## ■ Research site and context

- 'Design, Production & Practice' course offered by department of Mechanical and Aerospace Engineering at S University in spring and fall semester of 2015
- Learning goal: to experience systematic process of designing and developing robots with optimum functions and conditions
- 112 students in the primary study and 108 students in the secondary study participated (Each students assigned to a team of 6-8 students)



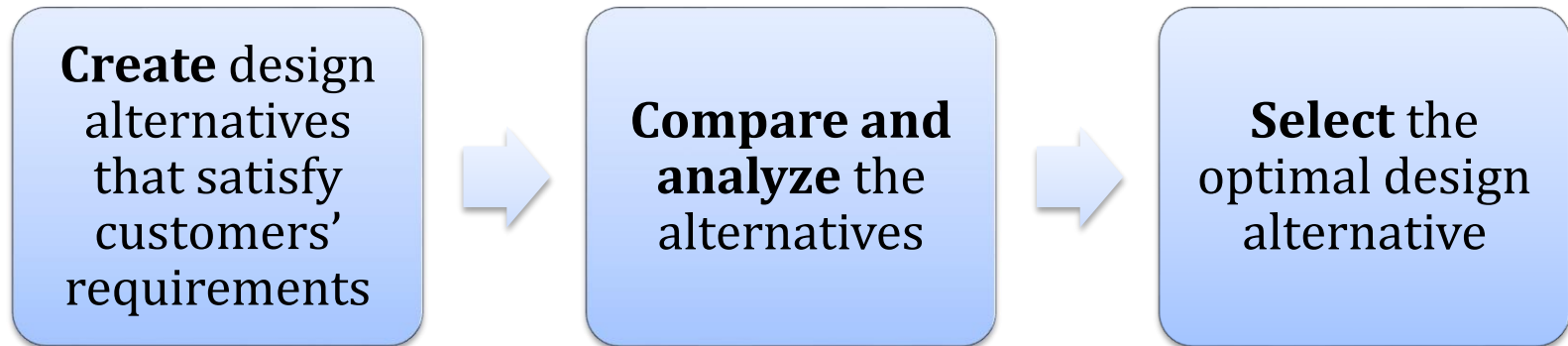
Team assignment in spring semester



Team assignment in Fall semester

## ■ Analysis

- The contents, syllabus and schedule of the course were analyzed and most effective way to apply the CPS process components was determined before applying the system.
- S<sup>3</sup>CPS was considered to be effective at conceptual design stage in the course.



**Simplified procedure of conceptual design stage**



## ▪ First Smart Support System-based Design Strategies and their Application

- Four instructional design strategies were developed by researchers from previous studies

### **Partial use of the smart support system**

- For conceptual design stage where students come up with various ideas and select the optimal design alternative

### **Selective use of the divergent and convergent thinking tools**

- Brainstorming, Evaluation Matrix and PMI

### **Opportunity for practice before regular usage of the system**

- Team-naming activity

### **Sufficient instruction for the system and tools**

- Orientation to the system, a user's manual and guidance materials provided

## ■ Example of divergent thinking tools

**SCPS** Smart Support System for Creative Problem Solving

Course : [2015-1] 설계, 제조 및 실험 관리자(admin), Welcome! Front My Account Logout

팀프로세스 Team Process 강의자료실 Course Resources 팀자료실 Team Resources 토론방 Discussions 공지사항 Notices 도움말 Help

3조

**CPS PROCESS**

아이디어 생각내기  
Generating Ideas

**[COMPLETE] 아이디어 생성**  
Generating Ideas

실행 준비하기  
Preparing for Action

**[ON] 해결책 개발**  
Developing Solution

- Brainstorming
- HIT
- PMI
- Evaluation Matrix
- Evaluation Matrix

**Problem 1 : 회사 이름 정하기** [자세히\(Detail\)](#)

조별로 회사 이름을 브레인스토밍과 HIT를 사용해 정해보세요 ...

실행 준비하기(Preparing for Action) -> 해결책 개발(Developing Solution) -> Brainstorming ?

Setting **Team Result**

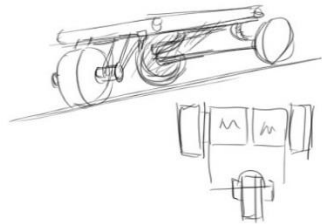
팀에서 선택한 아이디어의 결과를 확인해보세요. Review team members' Idea. 현재 도구사용이 완료되었습니다.

사용자별보기(Sort by Member) **항목별보기(Sort by Item)**

**Item 1. 전후 이동** [펼치기\(Unfold\)](#)

전후이동 6등구동 (2013-11719)

3등 구동 주행 (2010-11605)



3등 구동방식의 주행 방법. 최소한의 바퀴를 이용하여 모터의 토크가 지면에 제대로 전달 될 수 있는 구조이다.  
전면부 바퀴의 중심을 잘 잡아야 안정적으로 주행이 가능하다.

캐터펄러 (2013-11766)

사물 구동 (2013-11763)

**Brainstorming**

## ■ Example of convergent thinking tools

Smart Support System for Creative Problem Solving

Course : [2015-1] 설계, 제조 및 실습 관리자(admin), Welcome! Front My Account Logout

팀프로세스 Team Process | 강의자료실 Course Resources | 팀자료실 Team Resources | 토론방 Discussions | 공지사항 Notices | 도움말 Help

3조

CPS PROCESS

아이디어 생각내기 Generating Ideas

[COMPLETE] 아이디어 생성 Generating Ideas

실행 준비하기 Preparing for Action

[ON] 해결책 개발 Developing Solution

● Brainstorming  
● HIT  
● PM  
● Evaluation Matrix  
● Evaluation Matrix

Problem 1 : 회사 이름 정하기

조별로 회사 이름을 브레인스토밍과 HIT를 사용해 정해보세요 ...

실행 준비하기(Preparing for Action) -> 해결책 개발(Developing Solution) -> PM ?

Setting Team Result

팀에서 선택한 아이디어의 결과를 확인해보세요. Review team members' idea 한해 도구사용이 완료되었습니다.

사용자별보기(Sort by Member) | 항목별보기(Sort by Item)

Item 1. 설계대안 5

펼치기(Unfold)

| 장점 (PLUS)   | 단점 (MINUS)   | 중립/미정 (Interesting)   |
|---|--|---|
| <ul style="list-style-type: none"> <li>틀리는 작업만 반복해 주면 나머지는 자동으로 실행된다. (2013-11719)</li> <li>무게가 가볍고 가격이 저렴하다 (2013-11719)</li> <li>병렬 배치를 통해 동시에 2개 이상 문헌에 가능하다. (2013-11766)</li> <li>공을 잡고 놓는 시간이 짧다 (2013-11766)</li> <li>문헌부터 큰 화력 토크가 필요하지 않다. (2011-11592)</li> </ul> | <ul style="list-style-type: none"> <li>로봇 구동부 회전으로 시간이 소모되고 안정성이 떨어진다 (2013-11719)</li> <li>공의 속도에 의한 이탈로 정렬도가 떨어진다. (2013-11766)</li> <li>스탠드와 공의 높이 조절이 어렵다. (2013-11766)</li> </ul> | <ul style="list-style-type: none"> <li>공학책 설계로 회전해 필요한 숫자를 찾는다. (2013-11719)</li> <li>레일과 팔대기 부분에 보조용 서보모터를 부착한다. (2013-11766)</li> <li>시간 절약과 높이 조절에 필요한 레일을 공학적으로 설계한다. (2013-11766)</li> </ul> |

PMI(Plus, Minus, Interesting)

Smart Support System for Creative Problem Solving

Course : [2015-1] 설계, 제조 및 실습 관리자(admin), Welcome! Front My Account Logout

팀프로세스 Team Process | 강의자료실 Course Resources | 팀자료실 Team Resources | 토론방 Discussions | 공지사항 Notices | 도움말 Help

3조

CPS PROCESS

아이디어 생각내기 Generating Ideas

[COMPLETE] 아이디어 생성 Generating Ideas

실행 준비하기 Preparing for Action

[ON] 해결책 개발 Developing Solution

● Brainstorming  
● HIT  
● PM  
● Evaluation Matrix  
● Evaluation Matrix

Problem 1 : 회사 이름 정하기

조별로 회사 이름을 브레인스토밍과 HIT를 사용해 정해보세요 ...

실행 준비하기(Preparing for Action) -> 해결책 개발(Developing Solution) -> Evaluation Matrix ?

Setting Team Result

팀에서 선택한 아이디어의 결과를 확인해보세요. Review team members' idea 한해 도구사용이 완료되었습니다.

가중치가 적용된 합계와 평균이 보여집니다. Result from weighted average and sum

사용자별보기(Sort by Member) | 항목별보기(Sort by Item) | 평균보기(Average) | 합계보기(Sum)

Item 1. 최종 설계대안을 평가하십시오

평가항목에 따라 최저 1에서 최대 10으로 각 설계대안의 점수를 평가시오

| Item/Criteria | 주요기능 - 동 주요기능 - 반침대용 주요기능 - 공을 주요기능 - 공을 안정적 주요기능 - 공을 주요기능 - 기 |          |         |           |         |        | 제작 용이성 (0.5) | 제조편 가 (0.5) |
|---------------|---|----------|---------|-----------|---------|--------|--------------|-------------|
|               | 속도 (0.5)  | 조정 (1.5) | 다 (1.5) | 한다. (1.5) | 다 (1.5) | 시간 (2) |              |             |
| 설계대안 5        | 3.0625  | 9.1875   | 4.6875  | 3.1875    | 3.1875  | 6.25   | 3.0625/6.125 | 3.0625      |
| 설계대안 6        | 3.0625  | 9.1875   | 12.1875 | 10.6875   | 9.1875  | 14.25  | 3.0625/4.125 | 3.0625      |
| 설계대안 7        | 2.5625  | 10.6875  | 3.1875  | 6.1875    | 3.1875  | 12.25  | 2.5625/2.125 | 2.0625      |
| 설계대안 8        | 2.0625  | 6        | 10.6875 | 12.1875   | 12.1875 | 18.25  | 2.0625/7.125 | 2.0625      |

Evaluation Matrix

- **First Smart Support System-based Design Strategies and their Application**
  - S<sup>3</sup>CPS applied in the first 6 weeks of the course following the first design strategies
  - The Application methods are as follows:
    - **Optimize the utilization** of the smart support system by considering the characteristics and conditions of the lecture to designing the course.
    - **Be flexible** in using various thinking tools of the smart support system according to the task and procedure of the team project.
    - **Provide opportunities** to be fully acquainted with the system's thinking tools to accustom the students to using the system.



- **Effects of the First Smart Support System-based Design Strategies**
  - In-depth interviews and an open-ended student survey to confirm the effects
  - **Effects on creative problem solving activities**

| Thinking Tools    |                   | Effects | Opinions                                 |
|-------------------|-------------------|---------|--|
| <b>Divergent</b>  | Brainstorming     | +       | generating various ideas                 |
|                   |                   |         | having plenty of time                    |
|                   |                   | -       | delays in thinking activities            |
|                   |                   |         | repetition of ideas                      |
| <b>Convergent</b> | PMI               | +       | objective evaluation                     |
|                   |                   | -       | delays in thinking activities            |
|                   | Evaluation Matrix | +       | clear presentation of evaluation results |
|                   |                   | -       | reliability of evaluation                |
|                   |                   | -       | lack of discussion in decision making    |

- **Effects of the First Smart Support System-based Design Strategies**
  - In-depth interviews and an open-ended student survey to confirm the effects
    - **Effects on *team project performance***

| Effects | Opinions   |
|---------|--|
| +       | improvement in team participation and cohesion     |
|         | efficient and systematic project management        |
|         | well-organized and convenient way of documentation |
| -       | demotivation of communication                      |
|         | inconvenience due to duplicated tasks              |

- **Second Smart Support System-based Design Strategies, Implementation Guidelines and their Application**
  - Complementation of previous design strategies derived through primary implementation and previous research review

## **Provide a blended learning environment**

- Enable divergent and convergent thinking at physical and virtual space

## **Operate team-based projects**

- Many engineering courses run by project basis
- Team-based projects recognized as effective for enhancing creativity

## **Provide a authentic engineering task**

- Design assignments and activities reflecting the characteristics of engineering

## **Offer an online support system for creative problem solving**

- Provide space and network for varied communication
- Support the problem solving process by setting the CPS stage fitting to the project and using divergent and convergent tools

## **Provide appropriate guidance for system and class management**

- Introduce the system and thinking tools
- Provide the chance of practical exercise for adjustment

- **Second Smart Support System-based Design Strategies, Implementation Guidelines and their Application**
  - Detailed guidelines of the implementation following to the course procedures based on general design strategies

| Course Procedure            | Detailed Guidelines of Implementation   |   |
|-----------------------------|---|---|
|                             | Online Activities   | Offline Activities  |
| <b>I. Preparation Stage</b> | - Registration of online system   | <ul style="list-style-type: none"> <li>- Introduction of team project assignment</li> <li>- Introduction of CPS model and system</li> <li>- Introduction of team arrangements and activities</li> </ul> |
| <b>II. Practice Stage</b>   | <ul style="list-style-type: none"> <li>- Electing team leaders</li> <li>- Team naming(exercise activity)</li> </ul> | <ul style="list-style-type: none"> <li>- Propose of exercise activity (team naming)</li> <li>- Introduction of the procedure of exercise activity</li> </ul>  |



| Course Procedure          |  | Detailed Guidelines of Implementation   |   |
|---------------------------|--|---|---|
|                           |  | Online Activities   | Offline Activities  |
| III. Implementation Stage | Exploration of Working Principles                  | ② Arrangement and registration of one's own idea  | ① Suggestion of ideas and feedback<br>③ Re-discussion on ideas  |
|                           | Invention of Design Alternatives                   |   | Invention of 6-8 design alternatives incorporating the working principles                                       |
|                           | Analysis of Pros and Cons of Design Alternatives   | ① Registration of evaluation items for design alternatives<br>② Evaluation of each design alternative | ③ Discussion on evaluation results of design alternatives<br>④ Selection of 3~4 design alternatives             |
|                           | Discussion of Pros and Cons of Design Alternatives | ② Arrangement and registration of opinions  | ① Discussion on pros, cons & improvement plans for selected design alternatives<br>③ Re-discussion on the ideas |
|                           | Evaluation of Final Design Alternative             | ① Evaluation of design alternatives   | ② Selection/modification of the optimal design alternative through discussion                                   |

| Course Procedure     | Detailed Guidelines of Implementation                              |   |
|----------------------|--|---|
|                      | Online Activities  | Offline Activities  |
| IV. Evaluation Stage | - Evaluation of students' online activities by teaching assistants | - Presentation of the outcome by each team<br>- Evaluation of team presentation by lecturer and teaching assistants |

- Second design strategies and guidelines of implementation were applied to the same range and period as the previous ones.
- Existing orientation, manuals and instructional materials were restructured reflecting the new design strategies and guidelines.

## ■ Improvement of the Second Smart Support System-based Design Strategies and Implementation Guidelines

- Pros, cons and improvement points of the strategies and guidelines and the learners' actual methods of progress recognized through interviews with students

### • Pros

- helpful to proceed a systematic project and record and arrange its processes
- making free time through remote working, confirming the proceeding situation through the system, providing an alternative to offline meetings, promoting participation and proper evaluation

| Type | Reaction of Learners  | Frequency |
|------|---|-----------|
| Pros | It was helpful for the systematic procedure of project.         | 4         |
|      | It was a help for recording and arranging process.              | 3         |
|      | It enabled to make spare time through remote processing.        | 2         |
|      | The real-time confirmation through system was possible.         | 1         |
|      | It became an alternative in case offline meeting was difficult. | 1         |
|      | It gave a help to promote the participation of team members.    | 1         |
|      | It was useful for proper evaluation.                            | 1         |

- **Improvement of the Second Smart Support System-based Design Strategies and Implementation Guidelines**
- **Cons**
  - online communication cumbersome and difficult to understand
  - it takes much time in online and offline activities in parallel
  - progression of evaluator-centered procedure, occurrence of duplicated tasks, low effectiveness comparing with offline methods, inconvenience due to unfamiliar system

| Type | Reaction of Learners  | Frequency |
|------|---|-----------|
| Cons | There was a limitation of online communication in itself.         | 4         |
|      | It took much time to proceed step by step online and offline.     | 4         |
|      | It accompanied unnecessary process.                               | 2         |
|      | Duplicated tasks occurred.  | 2         |
|      | It was not that effective when the offline meeting was available. | 2         |
|      | It was inconvenient to use due to unfamiliar system.              | 2         |



- **Improvement of the Second Smart Support System-based Design Strategies and Implementation Guidelines**
- **Improvement points**
  - flexible adjustment of processing time according to the class in progress
  - selective implementation of detailed activities appropriate to actual situation

| Type               | Reaction of Learners  | Frequency |
|--------------------|---|-----------|
| Improvement Points | Flexible adjustment of processing time according to the class in progress.    | 1         |
|                    | Selective implementation of detailed activities appropriate to the situation. | 1         |

- **Improvement of the Second Smart Support System-based Design Strategies and Implementation Guidelines**
- **Actual way of progress**
  - Most learners carried out several stages at once.
  - Offline activities were implemented mainly for each procedure and then recorded online.

| Type                      | Reaction of Learners   | Frequency |
|---------------------------|--|-----------|
| Actual Method of Progress | They carried out several stages at once.   | 6         |
|                           | They implemented offline activities for each procedure mainly and then recorded the result online. | 4         |
|                           | They used additional online document tool and messenger.   | 2         |
|                           | They followed the implementation guidelines as it were.  | 1         |

- **Effects of design strategies**

- They were shown to be helpful for participation of learners, the proposal of various opinions, systematic process of project and structuration of data.

- **Limitation of design strategies**

- It could be relatively time-consuming while delivering message in online communication in addition to the traditional offline methods.
- Some learners could feel uncomfortable in using the online system.

## ■ Implications

- Careful determination of the mode and range of application is needed through a thorough analysis of contexts of the class and learners.
  - In this study, offline gathering of students were active in the class.
  - Students' need for the online system was relatively smaller.
- It is desirable to let learners selectively and flexibly apply instructional design strategies and detailed implementation guidelines.
  - It would be more effective to utilize the guidance and tools in accordance with the situation and needs of each team rather than passively follow the suggestions of researchers.



**THANK YOU**